

Consolidated Financial Statements with Supplementary Consolidating Schedules for

LeMay - America's Car Museum

December 31, 2014 and 2013



CONTENTS

	PAGE
REPORT OF INDEPENDENT AUDITORS	1–2
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated statements of financial position	3
Consolidated statements of activities	4–5
Consolidated statement of functional expenses	6
Consolidated statements of cash flows	7
Notes to consolidated financial statements	8–22
CONSOLIDATING INFORMATION	
Consolidating statement of financial position	23
Consolidating statement of activities	24



REPORT OF INDEPENDENT AUDITORS

To the Board of Directors LeMay - America's Car Museum Tacoma, WA

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of LeMay - America's Car Museum, which comprise the consolidated statements of financial position as of December 31, 2014, and the related consolidated statements of activities, consolidated statement of functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of LeMay - America's Car Museum as of December 31, 2014, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

The consolidated financial statements of LeMay - America's Car Museum as of December 31, 2013, were audited by other auditors whose report, dated March 18, 2014, expressed an unmodified opinion on those statements.

Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating statement of financial position and consolidating statement of activities are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Tacoma, Washington

Moss adams LLP

May 29, 2015

LEMAY - AMERICA'S CAR MUSEUM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

ASSETS

	Decem	ber 31,
	2014	2013
CURRENT ASSETS		
Cash and cash equivalents	\$ 1,323,070	\$ 587,607
Cash and cash equivalents - restricted reserves	369,377	382,875
Contributions receivable, net - current	2,953,811	2,562,815
Other receivables	61,729	114,178
Prepaid expenses	230,648	430,018
Vehicles and other assets held for sale	475,969	742,669
Total current assets	5,414,604	4,820,162
LONG-TERM AND OTHER ASSETS		
Cash restricted for investment in property	132,839	253,742
Contributions receivable, net - long-term	4,012,982	3,345,751
Note receivable	25,823,200	25,823,200
Prepaid financing costs, net	210,595	283,234
Property and equipment, net	48,566,240	49,746,357
Classic and antique cars - not accessed	7,563,171	7,052,750
	\$ 91,723,631	\$ 91,325,196
LIABILITIES AND NET AS	SSETS	
CURRENT LIABILITIES		
Accounts payable	\$ 300,861	\$ 304,646
Accrued payroll and related taxes	275,091	248,813
Current portion of long-term debt	317,019	318,003
Total current liabilities	892,971	871,462
OBLIGATION UNDER INTEREST RATE SWAP	105,199	147,335
LONG-TERM DEBT, net of current portion	43,900,336	44,999,466
Total liabilities	44,898,506	46,018,263
NET ASSETS		
Unrestricted	39,538,627	39,118,375
Temporarily restricted	5,662,943	6,178,558
Permanently restricted	1,623,555	10,000
Total net assets	46,825,125	45,306,933
Total liabilities and net assets	\$ 91,723,631	\$ 91,325,196

LEMAY - AMERICA'S CAR MUSEUM CONSOLIDATED STATEMENTS OF ACTIVITIES

		Year Ended December 31, 2014			
		Temporarily Permanently			
	Unrestricted	Restricted	Restricted	Total	
REVENUE AND SUPPORT					
Revenue					
Admissions	\$ 1,429,555	\$ -	\$ -	\$ 1,429,555	
Guest services	447,162	<u>-</u>	-	447,162	
Tours and events	241,424	-	-	241,424	
Interest income	455,549	-	-	455,549	
Other earned revenue	396,586	-	-	396,586	
Total revenue	2,970,276	-		2,970,276	
Support					
Contributions	1,562,873	2,469,536	1,541,161	5,573,570	
In-kind contributions	973,207	85,000	-	1,058,207	
Special events	157,607	-	-	157,607	
Total support	2,693,687	2,554,536	1,541,161	6,789,384	
Net assets released from restrictions					
Satisfaction of time restriction	2,322,924	(2,322,924)	-	-	
Satisfaction of purpose restriction	1,192,218	(1,192,218)			
Total net assets released from restrictions	3,515,142	(3,515,142)			
Total revenue and support	9,179,105	(960,606)	1,541,161	9,759,660	
EXPENSES					
Program services	6,424,080	_	_	6,424,080	
Management and general	1,051,120	_	_	1,051,120	
Fundraising	1,102,210	_	_	1,102,210	
Total expenses	8,577,410			8,577,410	
Total expenses	0,577,110			0,077,110	
Change in net assets before gains (losses)	601,695	(960,606)	1,541,161	1,182,250	
GAINS (LOSSES)					
Change in value of interest rate swap	42,137	-	-	42,137	
Loss on valuation of vehicles	(17,300)	-	-	(17,300)	
Loss on valuation of donated assets	(296,280)	-	-	(296,280)	
Known and estimated loss on uncollectible					
contributions receivable	(35,146)	-	-	(35,146)	
HEP net assets acquired	125,146	444,991	72,394	642,531	
Total gains (losses)	(181,443)	444,991	72,394	335,942	
CHANGE IN NET ASSETS	420,252	(515,615)	1,613,555	1,518,192	
NET ASSETS, beginning of year	39,118,375	6,178,558	10,000	45,306,933	
NET ASSETS, end of year	\$ 39,538,627	\$ 5,662,943	\$ 1,623,555	\$ 46,825,125	

LEMAY - AMERICA'S CAR MUSEUM CONSOLIDATED STATEMENTS OF ACTIVITIES (CONTINUED)

			Year Ended December 31, 2013			
			Tempora	rily	Permanently	
	Uı	nrestricted	Restrict	-	Restricted	Total
REVENUE AND SUPPORT						
Revenue						
Admissions	\$	1,593,275	\$	-	\$ -	\$ 1,593,275
Guest services		619,654		-	-	619,654
Tours and events		306,520		-	-	306,520
Interest income		455,424		-	-	455,424
Other earned revenue		251,287		-	-	251,287
Total revenue		3,226,160		-	_	 3,226,160
Support						
Contributions		1,600,116	1,755,	438	10,000	3,365,554
In-kind contributions		940,969	181,	955	_	1,122,924
Special events		267,320		-	-	267,320
Total support		2,808,405	1,937,	393	10,000	4,755,798
Net assets released from restrictions						
Satisfaction of time restriction		1,019,253	(1,019,	253)	_	-
Satisfaction of purpose restriction		1,366,535	(1,366,	-	_	-
Total net assets released from restrictions		2,385,788	(2,385,			-
Total revenue and support		8,420,353	(448,	395)	10,000	7,981,958
EXPENSES						
Program services		6,530,821		-	-	6,530,821
Management and general		1,059,007		-	-	1,059,007
Fundraising		1,195,047		_	_	1,195,047
Total expenses		8,784,875		_		8,784,875
Change in net assets before gains (losses)		(364,522)	(448,	395)	10,000	 (802,917)
GAINS (LOSSES)						
Accession of classic and antique cars to collection		(195,000)		-	-	(195,000)
Change in value of interest rate swap		55,111		-	-	55,111
Loss on valuation of vehicles		(259,817)		_	_	(259,817)
Loss on valuation of donated assets		(680,000)		_	_	(680,000)
Known and estimated loss on uncollectible		, ,				, ,
contributions receivable		-		-	-	-
HEP net assets acquired		-		-	-	-
Total gains (losses)		(1,079,706)			-	(1,079,706)
CHANGE IN NET ASSETS		(1,444,228)	(448,	395)	10,000	(1,882,623)
NET ASSETS, beginning of year		40,562,603	6,626,	953		 47,189,556
NET ASSETS, end of year	\$	39,118,375	\$ 6,178,	558	\$ 10,000	\$ 45,306,933

LEMAY - AMERICA'S CAR MUSEUM CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

		Year Ended Dec	ember 31, 2014	
	Program	Management		
	Services	and General	Fundraising	Total
Salaries and wages	\$ 1,450,037	\$ 565,568	\$ 436,109	\$ 2,451,714
Payroll taxes and benefits	315,902	121,546	81,471	518,919
Total payroll expenses	1,765,939	687,114	517,580	2,970,633
Depreciation & amortization	1,440,125	57,386	3,286	1,500,797
Interest expense	806,840	94	10,793	817,727
Professional fees	398,854	87,171	39,585	525,610
In-kind expense	247,133	1,000	185,031	433,164
Exhibition cost	395,875	· <u>-</u>	-	395,875
Occupancy	287,620	-	-	287,620
Cultivation & events	120,535	2,626	87,947	211,108
Printing & publications	133,172	8,459	47,971	189,602
Advertising	175,989	-	6,951	182,940
Repairs & maintenance	118,608	12,315	47,880	178,803
Miscellaneous	74,132	8,352	55,409	137,893
Travels & meeting	55,873	33,986	40,428	130,287
Insurance	34,220	95,255	-	129,475
General operating	75,035	34,992	4,480	114,507
Contract services	106,459	2,162	1,052	109,673
Computer related expenses	44,507	13,263	43,914	101,684
Scholarships	64,527	-	-	64,527
Bank & loan fees	48,237	5,350	1,649	55,236
Collection cost	28,351	242	315	28,908
Donor recognition	2,049	1,353	7,939	11,341
Total expenses	\$ 6,424,080	\$ 1,051,120	\$ 1,102,210	\$ 8,577,410

LEMAY - AMERICA'S CAR MUSEUM CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years Ended I	December 31,
	2014	2013
RECONCILIATION OF CHANGE IN NET ASSETS TO CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 1,518,192	\$ (1,882,623)
Adjustments to reconcile change in net assets to net cash	Ψ 1,510,172	Ψ (1,002,023)
provided by operating activities		
Depreciation	1,428,158	1,544,883
•	72,639	72,640
Amortization of prepaid financing costs	72,039	195,000
Accession of classic and antique cars to collection Donated vehicles	(644 621)	•
	(644,621)	(168,300)
Contributions restricted to investment in property		(500,000)
and equipment	- (70.220)	(500,000)
Donated property and equipment	(79,329)	-
Known and estimated loss on contributions receivable	35,146	-
Loss on sale and valuation of vehicles	120,400	259,817
Loss on valuation of donated assets	295,000	680,000
Change in value of interest rate swap	(42,136)	(55,111)
Changes in operating assets and liabilities	(4 000 070)	4= 4 000
Contributions receivable	(1,093,373)	674,989
Other receivables	52,449	37,357
Prepaid expenses	199,370	(356,997)
Other assets	-	(16,312)
Accounts payable	(3,785)	7,438
Accrued payroll expenses	26,278	68,758
Net cash provided by operating activities	1,884,388	561,539
CASH FLOWS FROM INVESTING ACTIVITIES		
Additions to land and buildings	-	(781,428)
Purchases of furniture and equipment	(183,212)	(22,161)
Net cash used by investing activities	(183,212)	(803,589)
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from contributions restricted for investment in property		500,000
Repayment of long-term debt	(1,100,114)	(1,152,583)
Proceeds from sales of vehicles	(1,100,114)	282,118
Net cash used by investing activities	(1,100,114)	(370,465)
NET CHANGE IN CASH AND CASH EQUIVALENTS	601,062	(612,515)
CASH AND CASH EQUIVALENTS, beginning of year	1,224,224	1,836,739
CASH AND CASH EQUIVALENTS, end of year	\$ 1,825,286	\$ 1,224,224
SUPPLEMENTAL DISCLOSURES OF CASH Additions to land and building through issuance of debt Cash paid for interest	\$ - \$ 817,727	\$ 1,979,098 \$ 874,457

Note 1 - Description of Operations

In 1998, Harold and Nancy LeMay formed The Harold E. LeMay Museum, now called LeMay - America's Car Museum, a nonprofit corporation in the State of Washington. They committed themselves to donating a portion of the vast LeMay Collection to the Museum for the benefit of the public. LeMay - America's Car Museum was chartered to secure, preserve, and interpret the valuable LeMay Collection, along with additional vehicles and artifacts that it may acquire in order to explore the broad themes of American mobility and lifestyle in an instructive and entertaining manner. Its primary sources of revenue and support are private contributions, grants, and museum admission tickets. Opened on June 1, 2012, the spacious museum with rotating exhibits is designed to be the centerpiece for automotive history as well as an educational center and library. The campus contains a 3.5-acre show field, theatre, store, café, banquet hall, and meeting facilities.

In 2010, as part of the New Markets Tax Credit financing package utilized for the construction of the museum and show field, two subordinate entities were created: LeMay-Dome Parking Association (DOME) and The Harold E. LeMay Museum (HELM). These organizations are registered with the State of Washington as nonprofit corporations. The board members of these two organizations are required to be board members of LeMay - America's Car Museum. The sole purpose of these organizations is to support LeMay - America's Car Museum.

On January 1, 2014, Hagerty Education Program (HEP), a 501(c)(3) organization formerly known as Collectors Foundation, became a 509(a)(3) supporting organization of LeMay - America's Car Museum. HEP is the first major museum-based program designed to train young people in the skills and trades necessary to preserve and restore collector vehicles and boats. To help support the program, Hagerty Group LLC has given a lead contribution of \$1.75 million payable over five-years.

Note 2 - Summary of Significant Accounting Policies

Principles of Consolidation – The consolidated financial statements include the accounts of LeMay - America's Car Museum and its controlled entities, The Harold E. LeMay Museum, LeMay - Dome Parking Association and Hagerty Education Program (collectively, the Museum). All material inter-organization transactions have been eliminated in the consolidation.

Basis of Accounting – The Museum maintains its financial records using the accrual basis of accounting, whereby revenues are recognized when earned and expenses are recognized when an obligation is incurred.

Basis of Presentation – The Museum presents its consolidated financial statements in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities*. Under FASB ASC 958, the organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Note 2 - Summary of Significant Accounting Policies (Continued)

Unrestricted Net Assets – Unrestricted net assets are funds controlled and designated by the board of directors for support of the Museum's operations.

Temporarily Restricted Net Assets – Temporarily restricted net assets are assets with donor-imposed restrictions that allow the use of the assets as specified or by the passage of time (see Note 3).

Permanently Restricted Net Assets – Permanently restricted net assets are endowment gifts given with the intent that the principal will be maintained intact in perpetuity, and the income may be used for current operations, or for purposes stipulated by donors or by law (see Note 3).

Principles of Consolidation – The consolidated financial statements include the accounts of LeMay - America's Car Museum and its controlled entities, The Harold E. LeMay Museum, LeMay - Dome Parking Association and Hagerty Education Program (collectively, the Museum). All material inter-organization transactions have been eliminated in the consolidation.

Federal Income Tax – The Museum is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. The Harold E. LeMay Museum, LeMay Dome Parking Association and Hagerty Education Program are 509(a)(3) supporting organizations of LeMay - America's Car Museum. Net unrelated business income, if any, is subject to federal income taxes under Section 512 and 514. There were no taxes due for the years ended December 31, 2014 and 2013. All entities file an exempt organization return with the Internal Revenue Service and are no longer subject to federal, state and local income tax examinations by tax authorities for the years before December 31, 2011.

The Museum evaluates its uncertain tax positions and a loss contingency is recognized only when it is more likely than not the tax position will not be sustained on examination by tax authorities, based on technical merits of the position. The Museum recognizes interest and penalties related to income tax matters in income tax expense, if applicable. As of December 31, 2014 and 2013, the Museum is not aware of any uncertain tax positions that require accrual.

Cash and Cash Equivalents – Cash and cash equivalents consist of highly liquid investments with remaining maturity at the date of purchase of three months or less. The Museum maintains its cash and cash equivalents in bank accounts that may exceed federally insured limits at times during the year. The Museum has not experienced any losses in these accounts, and management does not believe it is exposed to any significant credit risk.

Restricted Cash and Cash Equivalents – The Museum's loan agreements require that the Museum maintain restricted reserves in separate bank accounts for loan servicing and Community Development Entities (CDEs) management fees.

Contributions Receivable – Contributions receivable represent unconditional promises to give by donors and are shown net of unrealizable amounts. Unconditional promises to give are recognized as revenues in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received.

Note 2 - Summary of Significant Accounting Policies (Continued)

Vehicles and Other Assets Held for Sale – Other assets includes two Auguste Rodin sculptures, L'age d'airain and Petite Eve, which the Museum received from donors during the year ended December 31, 2009. These assets are currently held for sale.

Fair Value of Financial Instruments – In accordance with financial accounting standards, all financial instruments have been reviewed and, if practicable, estimated fair values have been determined. The Museum's financial instruments include cash and cash equivalents, long-term notes receivable, and long-term debt. Financial instruments are carried at their fair value except for long-term notes receivable and long-term debt. Information about the fair value of these financial instruments is included in Notes 7 and 8.

Land, Buildings, and Equipment – Land, buildings, and equipment are stated at cost or, if donated, at fair value at the date of donation, less accumulated depreciation. The Museum capitalizes fixed assets with a cost greater than \$1,500. Maintenance and repair costs are expensed as incurred. The cost and related accumulated depreciation of significant assets sold or retired are removed from the property accounts, and any resulting gain or loss is reported as an increase or decrease in net assets as explained in the revenue recognition section.

Depreciation is provided on the straight-line method over the assets' estimated useful lives, which, for land improvements is 15 years, for buildings is 39 years, and for furniture and equipment is three to seven years.

The Museum, using its best estimates based on reasonable and supportable assumptions and projections, reviews for impairment of long-lived assets when indicators of impairment are identified. The review addresses the estimated recoverability of the assets' carrying value, which is principally determined based on projected undiscounted cash flows generated by the underlying tangible assets. When the carrying value of an asset exceeds estimated recoverability, asset impairment is recognized. Impairment losses for the years ended December 31, 2014 and 2013 were \$295,000 and \$680,000, respectively, on the statues held for sale.

In 2010, the City of Tacoma donated 7.8 acres of land to the Museum valued at \$14,788,191. As part of the donation, the land is subject to certain restrictions. So long as the Museum's \$3.6 million HUD loan (see Note 8) is outstanding, the donated property may not be used as collateral. Once the HUD loan has been satisfied the land may then be utilized as collateral to fund expansion or capital improvements to the Museum.

Prepaid Financing Costs – Prepaid financing costs totaling \$510,836, which represent loan fees and costs associated with issuance of long-term debt, will be amortized through the end of the New Markets Tax Credit compliance period in May 2017. Accumulated amortization for the years ended December 31, 2014 and 2013 was \$300,241 and \$227,602, respectively.

Note 2 - Summary of Significant Accounting Policies (Continued)

Derivative Financial Instruments – In accordance with financial accounting standards, all derivative financial instruments are recognized in the financial statements and measured at fair value. The Museum entered into an interest rate swap contract in November 2011 in order to manage the interest rate risk on long-term borrowings. This contract is designated as a cash flow hedge and is used to reduce the exposure to possible increases in interest rates.

Collection – The Museum's collection consists of automobiles and other memorabilia that are held for education and curatorial purposes. The Museum has policies in place to ensure that the collection is adequately displayed, stored, protected, and maintained. The collection has been acquired through purchases and contributions since the Museum's inception.

The Museum has adopted a policy of not capitalizing the collection in its consolidated financial statements. Accordingly, no collection items are recognized as assets, whether they are purchased or received as a donation. Purchases of collection items reduce net assets in the period when purchased. Proceeds from sales or insurance recoveries are recorded as increases in net assets when received. It is the policy of the Museum that proceeds from the sale of any collection items are to be used to purchase additional collection items.

Vehicles donated to the Museum undergo a thorough evaluation to determine if they should be accessed into the collection. During this determination process, they are held on the books of the Museum and reported as classic and antique cars – not accessed on the consolidated statement of financial position. For donated items in excess of \$5,000, the museum obtains appraisals to determine the fair value. In order to determine the fair value of items less than \$5,000, the Museum's collection manager utilizes the donor's listed value, pricing guides, and other reference material to develop a conservative estimate of the item's fair value.

Items which are approved by the Conservator in conjunction with the Collection Committee to be accessed into the collection are transferred off the books of the Museum and into the collection. Items which are to be sold are reclassified into "vehicles held for sale" until they can be sold.

Donated Goods and Services – Donated goods are recorded at their estimated fair value at the date of donation. Donated rent is recognized at the fair value of the space occupied. Donated services are recorded as in-kind contributions and are recognized as revenue at estimated values at the date of receipt if they (a) create or enhance non-financial assets, or (b) require specialized skills and would need to be purchased if not provided by donation. Corresponding expenses are recognized as the assets and services are utilized. A number of volunteers have donated time to the Museum's programs and fundraising activities. The services of those volunteers are not recorded in the financial statements as they do not meet the criteria for recognition.

Note 2 - Summary of Significant Accounting Policies (Continued)

In-kind contributions are as follows for the years ended December 31:

	2014		2013		2013
Donated services	\$	258,496		\$	366,483
Donated classic and antique cars		553,150			168,699
Donated other assets		67,929			131,293
Donated goods		178,632			456,449
	\$	1,058,207	_	\$	1,122,924

Restricted and Unrestricted Support – Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the year in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restrictions.

Gifts of equipment are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Advertising – The Museum expenses the costs of advertising as incurred. Advertising expense for the years ended December 31, 2014 and 2013 was \$182,940 and \$359,419, respectively.

Use of Estimates – The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and reported amounts of revenue and expense during the reporting period. Actual results could differ from those estimates.

Expense Allocation – Directly identifiable expenses are charged to program, fund-raising, and general and administrative expenses. Expenses relating to more than one function are charged to the function based on an estimate of utilization, square footage, or revenue on each function. General and administrative expenses include those expenses that are not directly identifiable with any specific function but to provide for the overall support of the organization.

Note 2 - Summary of Significant Accounting Policies (Continued)

Subsequent Events – Subsequent events are events or transactions that occur after the consolidated financial position date but before consolidated financial statements are available to be issued. The Museum recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statements of financial position, including the estimates inherent in the process of preparing the consolidated financial statements. The Museum's consolidated financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the statements of consolidated financial position but arose after the consolidated financial position date and before consolidated financial statements are available to be issued.

The Museum did not have any subsequent events through May 29, 2015, which is the date the consolidated financial statements were available to be issued, for events requiring recording or disclosure in the consolidated financial statements for the year ended December 31, 2014.

Reclassification – Certain reclassifications have been made to the prior consolidated financial statements to conform to the current presentation. Such reclassifications have no effect on previously reported change in net assets.

Note 3 - Net Assets

Unrestricted net assets are available without restriction for support of the Museum's operations.

Temporarily restricted net assets are restricted by the donor to be used for certain purposes or future periods by the Museum. Temporarily restricted net assets are available for the following purposes at December 31:

	2014	2013
Support of future operations Repayment of debt	\$ 4,097,994 1,350,538	\$ 3,387,538 2,328,321
Other programs	 214,411	 462,699
	\$ 5,662,943	\$ 6,178,558

Permanently restricted net assets are endowment gifts given with the intent that the principal will be maintained intact in perpetuity, and the income may be used for current operations, or for purposes stipulated by donors. As of December 31, 2014 and 2013, the Museum had \$1,623,555 and \$10,000 in permanently restricted net assets, respectively.

Note 3 - Net Assets (Continued)

Net assets were released from donor restrictions by incurring expenses satisfying the purpose or time restrictions specified by donors as follows at December 31:

	 2014		2013
Satisfaction of time restrictions Satisfaction of purpose restrictions	\$ 2,322,924 1,192,218	\$	1,019,253 1,366,535
	\$ 3,515,142	\$	2,385,788

Note 4 - Pledges Receivable

Pledges receivable were as follows as of December 31:

	2014	 2013
Pledges receivable restricted to:	_	_
Repayment of debt	\$ 1,470,000	\$ 2,400,000
Collection and programs	69,609	196,500
Future periods	6,860,444	3,914,516
	8,400,053	6,511,016
Less allowance for uncollectible	(95,889)	(137,984)
Less unamortized discount	(1,337,371)	(464,466)
Total pledges receivable, net	\$ 6,966,793	\$ 5,908,566
Pledges receivable expected to be collected in:		
Less than one year	\$ 2,953,811	\$ 2,562,815
One to five years	1,868,791	2,962,157
More than five years	2,144,191	 383,594
Total long-term pledges receivable	\$ 6,966,793	\$ 5,908,566

Contributions receivable due in more than one year are recorded at the present value of estimated future cash flows using discount rates from 0.25% to 3.9%. As of December 31, 2014 and 2013, 17% and 32%, respectively, of total contributions receivable was due from an individual board member. Pledges restricted to repayment of debt are pledged as collateral in connection with the U.S. Bank loans (see Note 8).

Conditional promises to give are recognized when the conditions on which they depend are substantially met. At December 31, 2014 and 2013, the Museum had a conditional promise to give totaling \$1,410,000 and \$10,000, respectively, of which \$1,400,000 is contingent upon continuing to support the education program and the remaining \$10,000 is contingent upon raising additional funds for the restoration of a vehicle.

Note 5 - Land, Buildings, and Equipment

The following represents the amounts of land, buildings, and equipment, for the Museum at December 31:

	2014	2013
Land	\$ 15,210,283	\$ 15,210,283
Land improvements	1,878,934	1,869,808
Building	32,860,535	32,740,278
Furniture and equipment	2,660,000	2,591,343
	52,609,752	52,411,712
Less accumulated depreciation	4,043,512	2,665,355
	\$ 48,566,240	\$ 49,746,357

Depreciation expense is \$1,428,158 and \$1,544,883 for the years ended December 31, 2014 and 2013, respectively.

Note 6 - New Markets Tax Credit Financing

As part of the financing for the construction of the museum, the Museum applied for and received \$33 million in New Markets Tax Credit (NMTC) financing. The federal NMTC's program permits individual and corporate investors to receive a tax credit against their federal income tax return in exchange for making equity investments in specialized financial institutions called Community Development Entities (CDEs). The CDEs act as financial intermediaries through which investment capital flows from an investor to a qualified business located in a low-income community.

To facilitate the distribution of the tax credits, the LeMay Museum Investment Fund, LLC, a Delaware limited liability company, was established to make investor member equity contributions to three separate Delaware limited liability companies: NDC New Markets Investments XLIII, LLC; USBCDE Sub-CDE LXIII, LLC; and Consortium America XXXV, LLC. The managing members of these LLCs are CDEs and are qualified to receive NMTC allocations. In turn, the three separate Delaware limited liability companies entered into loan agreements with the Museum (see Note 8) to fund the construction of the new museum.

Note 7 - Note Receivable

Note receivable consists of a note due from the LeMay Museum Investment Fund, LLC bearing an interest rate of 1.763% per annum due monthly. Per the terms of the note, the proceeds of the note were used towards LeMay Museum Investment Fund's capital contribution to NDC New Markets Investments XLIII, LLC; USBCDE Sub-CDE LXIII, LLC; and Consortium America XXXV, LLC.

Note 7 - Note Receivable (continued)

The note matures in June 2040. Interest received under this note is \$455,362 for the years ended December 31, 2014 and 2013 and is included in interest income. It is not practicable to estimate the fair value of the note receivable. The instrument is a part of the Museum's New Markets Tax Credit funding. There is no market for this financial instrument.

Note 8 - Long-Term Debt

Long-term debt consists of the following as of December 31:

Note payable to NDC New Markets Investment XLIII, LLC bearing interest at 1.39%. Interest only payment due on the fifth day of each calendar month commencing on July 5, 2010 until May 27, 2017. Principal payment of \$210,000 due on May 27, 2017. From May 27, 2017 principal payment and accrued interest shall be paid in monthly installments in an amount equal to \$57,226 with such payment commencing on July 5, 2017 and continuing on the fifth day of each calendar month until the loan maturity date in 2040.

On the loan maturity date, the entire outstanding principal balance and accrued interest is due. The purpose of the loan was to construct the Museum. The note is secured by a Deed of Trust, Security Agreement, Assignment of Rents and Leases and Fixture Filing, and Security Interest in Pledges.

Note payable to Consortium America XXXV, LLC bearing interest at 1.39%. Interest only payment due on the fifth day of each calendar month commencing on July 5, 2010 until May 27, 2017. From May 27, 2017 until the note maturity date principal and accrued interest shall be paid in monthly installments in an amount equal to \$58,116 with such payment commencing on July 5, 2017 and continuing on the fifth day of each calendar month until the loan maturity date in 2040.

On the loan maturity date, the entire outstanding principal balance and accrued interest is due. The purpose of the loan was to construct the Museum. The note is secured by a Deed of Trust, Security Agreement, Assignment of Rents and Leases and Fixture Filing, and Security Interest in Pledges.

2014 2013

\$ 13,720,000 \$ 13,720,000

13,720,000 13,720,000

Note 8 - Long-Term Debt (Continued)

Note payable to USBCDE Sub CDE LXIII, LLC bearing interest at 1.39%.
Interest only payment due on the fifth day of each calendar month
commencing on July 5, 2010 until May 27, 2017. From May 27, 2017
until the note maturity date, principal and accrued interest shall be
paid in monthly installments in an amount equal to \$25,161, with such
payments commencing on July 5, 2017, and continuing on the fifth day $$
of each calendar month until the loan maturity date in 2040.

On the loan maturity date, the entire outstanding principal balance and accrued interest is due. The purpose of the loan was to construct the Museum. The note is secured by a Deed of Trust, Security Agreement, Assignment of Rents and Leases and Fixture Filing, and Security Interest in Pledges.

Note payable to Columbia Bank, bearing interest at 30 day LIBOR +3.25% floating (3.40% as of December 31, 2014), with a 3-year floor rate of 5%. An interest rate swap effective November 2011, sets the interest rate for \$1,500,000 of the loan at 7.3%. Interest only payment due monthly beginning July 1, 2010 for the first 17 months, followed by principal and interest due thereafter based on 20-year amortization. The note is secured by a First Deed of Trust, Assignment of rents, and commercial property.

The commercial property is owned by a company of one of the Museum's board members and not by the Museum. In addition, the note is further secured by First Position Blanket UCC filing and Security Agreement on all Borrower's Assets, including a recorded Assignment of Rents and Leases on Tacoma Dome Parking Lots"B" and "C." The purpose of the note was to finance the addition A16of site improvements (extension of utilities - power, sewer, & water, and respective connection fees) for the museum, purchase and installation of exhibits, and designed parking lot upgrades to the site.

Note payable to US Bank National Association, bearing interest at 2.88%. Interest only payment due monthly on the fifteenth day of each month with the first such payment due on July 15, 2010. The note is guaranteed by a board member with a pledge of \$950,000. Principal payments of \$775,000 are due on May 31 of each year beginning 2012 and ending 2016 followed by the last principal payment of \$765,000 on May 31, 2017.

2014	2013

\$ 5,940,000 \$ 5,940,000

2,307,102 2,378,102

1,450,000 2,200,000

Note 8 - Long-Term Debt (continued)

	2014	2013
Note payable to US Bank National Association, bearing interest at 2.97%. Interest only payment due monthly on the fifteenth day of each month with the first such payment due on July 15, 2010. This note is guaranteed by a pledge in the amount of \$480,000. Principal payments of \$160,000 are due on November 30 of each year beginning November 30, 2010 through November 30, 2017.	\$ 480,000	\$ 640,000
Note payable to US Bank National Association, bearing interest at 2.88%. Interest only payment due monthly on the fifteenth day of each month with the first such payment due on July 15, 2010. Note was paid in full on June 25, 2014.	-	60,000
Note payable to the State of Washington Department of Commerce, Capital Programs Unit or its successor agency. The note is noninterest bearing and will be forgiven so long as the museum building is used by the Museum or its subsidiaries through May of 2020. If the Museum does not comply with this requirement, the Department of Commerce will be entitled to the unpaid principal balance of this note with interest at a rate of 5%, compounded annually.	985,000	985,000
Note payable to City of Tacoma (HUD), funded by a Community Development Block Grant Section 108 Guarantee Loan, and bearing interest of LIBOR + 0.70% from May 28, 2010 to May 27, 2013; LIBOR + .95% from May 28, 2013 to May 27, 2014; LIBOR +1.45% from May 28, 2014 to May 27, 2015; LIBOR + 2.45% from May 28, 2015 to May 27, 2016; and LIBOR + 3.450% from May 28, 2016 to the August 1, 2017. Interest at December 31, 2014 was .93%. Interest only payments are due in the initial period, from May 28, 2010 through August 1, 2017. A principal payment of \$3.6 million is due August 1, 2017.		
The note is secured by First Lien Deed of Trust (The HUD Deed of Trust) on the Property, a first lien security interest (The "PledgeLien") on any future pledge of capital contribution made to Borrower (excluding the first \$500,000 of building restricted pledges), and a first lien security interest on twenty vehicles currently included in classic and antique cars with a book value of \$2.9 million.	3,600,000	3,600,000

Note 8 - Long-Term Debt (Continued)

	 2014	 2013
The Museum and the City of Tacoma entered into an agreement for utility infrastructure installation as part of the Museum's new building construction. The associated costs were to be funded through a Local Improvement District. The district was formed in 2010 and utility construction occurred during 2011. In 2013 the final assessment of \$422,092 was confirmed after a formal hearing. The amount is payable in 10 annual principal installments with interest. The first installment was due October 25, 2014. Annual interest rate will be fixed by the ordinance authorizing the issuance and sale of bonds to finance the assessment. Any payment made after the due date includes a full year's interest.	\$ 379,882	\$ 422,092
In 2007, the Museum was granted a Washington State Historic Automobile Museum Sales and Use Tax Deferral Certificate for costs associated with the construction of its building. In 2013 the final state audit report was completed. Total tax assessment is \$1,994,540; payable over 10 years beginning December 31, 2017. Interest on this non-interest bearing note has been imputed at a rate of 3% per annum.	1,590,662	1,557,006
Note payable to Columbia State Bank, bearing interest at 7%. Principal and interest payments are due monthly on the first day of each month with the first such payment due on November 1, 2012. Last principal and interest payment is due on October 1, 2015. The note is secured by inventory and three CXC Racing Simulators with a book value of		
\$280,000.	44,709	95,269
Total	44,217,355	45,317,469
Less current portion of long-term debt	 317,019	 318,003
	\$ 43,900,336	\$ 44,999,466

Interest expense totaled \$764,272 and \$818,251 in 2014 and 2013, respectively.

Included under the terms of the bond financing are covenants that require the maintenance of various minimum financial ratios and filing requirements for annual audited financial statements. Management represents that the organization is in compliance with these requirements.

Note 8 - Long-Term Debt (Continued)

Scheduled principal repayments of long-term debt are as follows:

2015	\$ 317,019)
2016	1,053,310)
2017	7,764,373	3
2018	1,484,083	3
2019	1,501,483	1
Thereafter	32,097,089)
	\$ 44,217,355	5

Based on the borrowing rates currently available to the Museum for loans with similar terms and average maturities, the estimated fair value of long-term debt is as follows as of December 31, 2014:

	Carrying		
	 Amount		
Long-term debt:	_		_
Commercial mortgages	\$ 4,281,811	\$	4,176,612
Government loan obligations	6,555,544		-
New Markets Tax Credit Obligations	33,380,000		-

It was not practicable to estimate the fair value of the Museum's long-term borrowings of government loan obligations and New Markets Tax Credit Obligations. These instruments are subordinated interest-free or low interest loans accompanied by restrictive use covenants that run with the property collateralizing the debt. There is no market for these financial instruments.

Note 9 - Third Party Credit Enhancements

Two of the Museum's board members provided the Museum's banks with additional guarantees for specific loans. One board member allowed the Museum to use his business property as collateral for a loan. The other member provided a personal guarantee beyond that of his pledge to the Museum. The Museum explored various methods for determining a fair value for these guarantees, but found these methods to be impractical and, in accordance with financial accounting standards, no value has been recorded. However, without these guarantees the Museum would not have been able to complete the financing package that funded the construction of the Museum.

Note 10 - Derivative Financial Instruments

Effective in November 2011, the Museum entered into an interest rate swap agreement which effectively converted \$1,500,000 of a variable-rate loan issue to a fixed interest rate of 7.3%. This swap agreement matures in 2017.

Under GAAP, the Museum has adopted ASC 815, *Accounting for Derivative Instruments and Hedging Activities*, which establishes accounting and reporting standards for derivative financial instruments. All derivatives, whether designated as hedging relationships or not, are required to be recorded on the balance sheet at fair value. The effective gains and losses of the cash flow hedges are recognized in the statement of activities as a change in net assets when the hedged item affects current period earnings. The fair value of the interest rate swap is based on current market price.

For the years ended December 31, 2014 and 2013, variable interest rates have fluctuated, resulting in the recording of a total interest rate swap liability of \$105,199 and \$147,335, respectively.

Interest incurred and paid under this swap agreement is as follows:

	2014	2013
Interest incurred at variable rate Additional interest incurred at fixed rate	\$ 48,661 55,619	\$ 61,906 45,185
Interest paid at fixed rate of 7.3%	\$ 104,280	\$ 107,091

Note 11 - Retirement Plan

The Museum sponsors a 403(b) defined contribution pension plan. Employees may contribute up to the Internal Revenue Service limits per year. The Museum matches eligible employees' contributions up to 5% of their compensation. Eligible employees include those having one year of service and have reached age 21. For the years ended December 31, 2014 and 2013, the Museum contributed \$57,082 and \$44,282, respectively, in matching contributions. The Museum also provides a nonqualified, non-matching, deferred compensation plan open to certain senior management.

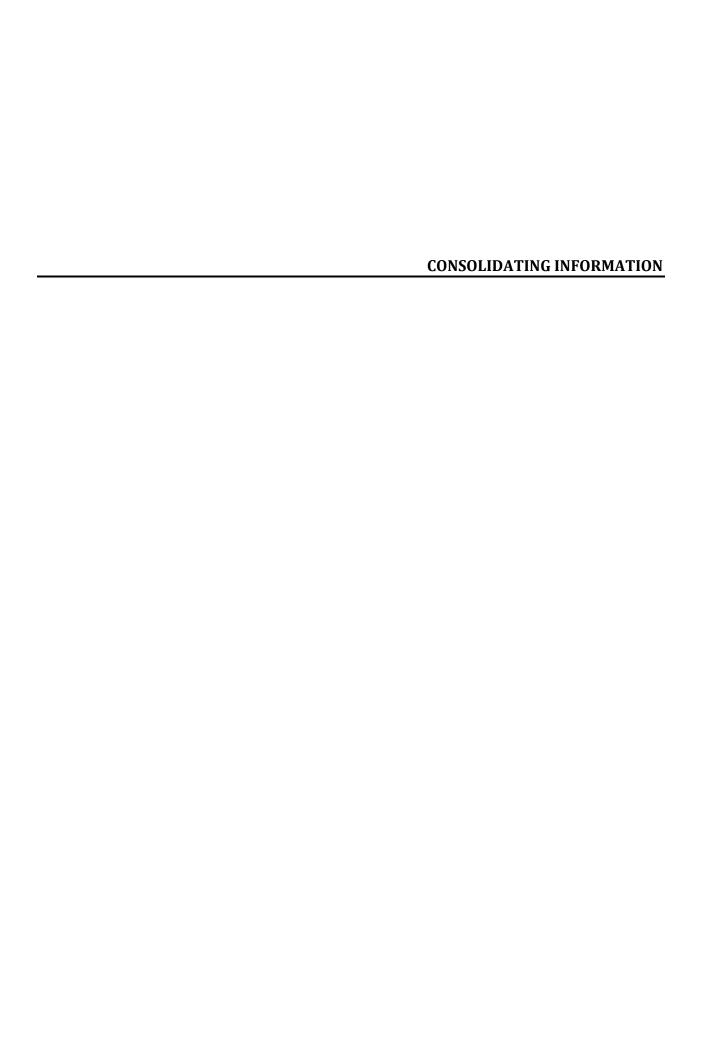
Note 12 - Commitments

Option Agreement – In August of 2007, the Museum exercised an option agreement with the City of Tacoma (the City) to acquire approximately 7.8 acres of land located near the Tacoma Dome, through a donation by the City, for the new location of the Museum. The Museum closed on the land in May of 2010 and retains a 20 year option for an additional one acre parcel.

Note 12 - Commitments (Continued)

Lease Agreement – The Museum leases auto storage space in Kirkland, Washington under an operating lease agreement that expires January 2015. Total lease payments were \$84,215 and \$79,649 for the years ended December 31, 2014 and 2013, respectively. Future minimum rental commitments as of December 31, 2014 were \$5,760.

Line of Credit Agreement – In 2014, the Museum entered into a \$500,000 revolving line of credit that expires February 2015. Bank advances on the line of credit are payable on demand and carry interest at 1.75 percentage points over the bank's base rate but not less than 5% per annum. The line of credit is collateralized by the general assets of the Museum and guaranteed by a member of its Board of Directors. There was no balance at December 31, 2014. The line of credit has since been extended to July 2016 under the same terms.



LEMAY-AMERICA'S CAR MUSEUM CONSOLIDATING STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2014

ASSETS		ACM	HELM	 DOME	НЕР	E	liminations	 Total
CURRENT ASSETS		_	_	 _	_			 _
Cash and cash equivalents	\$	592,551	\$ 209,533	\$ 63,103	\$ 457,883	\$	-	\$ 1,323,070
Cash and cash equivalents - restricted reserves		-	277,818	-	91,559		-	369,377
Contributions receivable, net - current		2,784,940	-	-	168,871		-	2,953,811
Other receivables		61,729	-	-	-		-	61,729
Due from related entities		2,825,100		2,260,604	3,924		(5,089,628)	-
Prepaid expenses		230,648	-	-	-		-	230,648
Vehicles and other assets held for sale		475,969		-				475,969
Total current assets	-	6,970,937	 487,351	 2,323,707	 722,237		(5,089,628)	 5,414,604
LONG-TERM AND OTHER ASSETS								
Cash restricted for Investment in Property		132,839	-	-	-		-	132,839
Contributions receivable, net - long-term		3,820,878	-	-	192,104		-	4,012,982
Note receivable		25,823,200	-	-	-		-	25,823,200
Prepaid financing costs, net		42,481	149,143	18,971	-		-	210,595
Property and equipment, net		10,951,786	37,614,454	-	-		-	48,566,240
Investment in related entities		612,605	-	-			(612,605)	-
Classic and antique cars - not accessed		7,538,347	 	 -	24,824			 7,563,171
	\$	55,893,073	\$ 38,250,948	\$ 2,342,678	\$ 939,165	\$	(5,702,233)	\$ 91,723,631
LIABILITIES AND NET ASSETS								
CURRENT LIABILITIES								
Accounts payable	\$	199,938	\$ 78,877	\$ 18,314	\$ 3,732	\$	-	\$ 300,861
Due to related entities		-	5,089,628	-	-		(5,089,628)	-
Accrued payroll and related taxes		275,091	-	-	-		-	275,091
Current portion of long-term debt		204,709	 42,210	 70,100				317,019
Total current liabilities		679,738	 5,210,715	88,414	 3,732		(5,089,628)	892,971
OBLIGATION UNDER INTEREST RATE SWAP		-	-	105,199	-		-	105,199
LONG-TERM DEBT, net of current portion		6,355,000	35,308,334	 2,237,002	-			43,900,336
Total liabilities		7,034,738	40,519,049	2,430,615	3,732		(5,089,628)	 44,898,506
NET ASSETS								
Unrestricted		42,024,371	(2,268,101)	(87,937)	482,899		(612,605)	39,538,627
Temporarily restricted		5,341,156	-	-	321,787		-	5,662,943
Permanently restricted		1,492,808	 		130,747			1,623,555
Total net assets		48,858,335	 (2,268,101)	 (87,937)	935,433		(612,605)	 46,825,125
Total liabilities and net assets	\$	55,893,073	\$ 38,250,948	\$ 2,342,678	\$ 939,165	\$	(5,702,233)	\$ 91,723,631

	 ACM		HELM		DOME	 НЕР	Eliminations			Total
REVENUE AND SUPPORT	 		_		_					
Admissions	\$ 1,429,555	\$	-	\$	-	\$ -	\$	-	\$	1,429,555
Guest services	447,162		-		-	-		-		447,162
Tours and events	241,424		-		-	-		-		241,424
Interest income	455,549		-		-	-		-		455,549
Other earned revenue	380,587		590,000		263,988	11		(838,000)		396,586
Contributions	4,932,336		-		-	641,234		-		5,573,570
In-kind contributions	1,058,207		-		-	-		-		1,058,207
Special events	 157,607		-		-	25,000		(25,000)		157,607
Total revenue and support	9,102,427		590,000		263,988	666,245		(863,000)		9,759,660
EXPENSES										
Program services	5,182,524		1,572,071		216,642	315,843		(863,000)		6,424,080
Management and general	1,051,120		-		-	-		-		1,051,120
Fundraising	 1,102,210					<u>-</u>				1,102,210
Total expenses	7,335,854		1,572,071		216,642	 315,843		(863,000)		8,577,410
Change in net assets before gains (losses)	 1,766,573		(982,071)		47,346	350,402				1,182,250
GAINS (LOSSES)										
Change in value of interest rate swap	-		-		42,137	-		-		42,137
Loss on valuation of vehicles	(17,300)		-		-	-		-		(17,300)
Loss on valuation of donated assets	(296,280)		-		-	-		-		(296,280)
Known and estimated loss on										
uncollectible contributions receivable	22,354		-		-	(57,500)		-		(35,146)
HEP net assets acquired						642,531				642,531
Total gains (losses)	 (291,226)		-		42,137	 585,031		-		335,942
CHANGE IN NET ASSETS	1,475,347		(982,071)		89,483	935,433		-		1,518,192
NET ASSETS, beginning of year	 47,382,988		(1,286,030)		(177,420)	 		(612,605)		45,306,933
NET ASSETS, end of year	\$ 48,858,335	\$	(2,268,101)	\$	(87,937)	\$ 935,433	\$	(612,605)	\$	46,825,125